

### TOWN OF HAYMARKET TOWN COUNCIL

# WORK SESSION ~ AGENDA ~

Denise Andrews, Interim Clerk http://www.townofhaymarket.org/

15000 Washington St Haymarket, VA 20169

Tuesday, April 11, 2017 4:00 PM Council Chambers

- 1. Call to Order
- 2. Agenda Items

A. FY2017/2018 Draft Budget Discussion

3. Adjournment



Town of Haymarket 15000 Washington Street, #100 Haymarket, VA 20169 703-753-2600

Kimberly L. Murray, CEcD, AICP TOWN MANAGER

### **MEMORANDUM**

TO: Honorable Mayor and Town Council FROM: Kimberly L. Murray, Town Manager

DATE: April 11, 2017

SUBJECT: Draft FY2017-2018 Budget Presentation – Meeting #3

In preparation for the third budget work session on the FY2018 budget for the Town of Haymarket, you will find attached the same draft FY2018 budget and capital plan to review in advance. Although Council agreed to some revenue and expenditure placeholders, I would like to make all the changes after this meeting and then begin preparing some summary pieces to share with the public for the upcoming FY2018 Budget Public Hearing on May 1, 2017.

As mentioned at the April 3, 2017 meeting, I have included the summary The Berkeley Group prepared on surrounding communities fee schedule for building and zoning permit activities as well as our current fee schedule. Staff will review this material and along with the price increases proposed July 1, 2017 by our contracted building official and inspection company, Total Construction Solutions and make recommendations at the next meeting.

Please contact me with any questions.

15000 Washington St. Haymarket, Virginia 703-753-2600



Building Official: Joe Barbeau Total Construction Solutions, LLC

## **BUILDING FEE SCHEDULE**

<b>Construction Permit Application:</b>	Fees:	Notes:
Non Refundable permit administration fee <b>Residential:</b>	\$25.00	Per permit
Residential Plan Review (New Construction)	\$300.00	Minimum Charge
Residential Permit (New Construction)	\$550.00	Includes Permit and six (6) inspections Additional inspections \$90.00 each
Residential Plan Review (Additions, Remodeling, Alterations)	\$100.00	Minimum Charge
Residential (Additions, Remodeling, Alterations)	\$400.00	Includes Permit and four (4) inspections Additional inspections: \$90.00 each
Residential (Decks)	\$200.00	Includes permit and two (2) inspections Additional inspections: \$90.00 each
Residential (Plumbing)	\$90.00	Per inspection
Residential (H/V/AC)	\$90.00	Per inspection
Residential (Electrical)	\$90.00	Per inspection
Residential (Fire)	\$90.00	Per inspection
Residential (Occupancy Permit)	\$100.00	-
Commercial:		
Commercial Plan Review (new/additions)	\$350.00	Minimum Charge
Commercial (new/additions)	\$1,050.00	Includes Permit and ten (10) inspections Additional Inspections: \$90.00 each
Commercial Plan Review (tenant layout/alterations)	\$150.00	Minimum Charge
Commercial (tenant layout/alterations)	\$890.00	Includes Permit and eight (8) inspections Additional inspections: \$90.00 each
Commercial (Plumbing)	\$100.00	Per inspection
Commercial (H/V/AC)	\$100.00	Per inspection
Commercial (Electrical)	\$100.00	Per inspection
Commercial (Fire)	\$100.00	Per inspection
Commercial (Occupancy Permit)	\$150.00	-

NOTE: All commercial projects at or above \$200,000.00 in total construction budget viable to standard industry sources, will be charge 1% of total construction cost for all permitting and inspections fees. Plan review fees will not be included and will be charged according the schedule above.

#### **Amusement Devices:**

Small Mechanical ride or Inflatable amusement device	\$35.00	Per permit
Circular ride or flat-ride less than 20 feet in height	\$55.00	Per permit
Spectacular ride	\$75.00	Per permit
Coaster Ride	\$200.00	Per permit

NOTE: If a private inspector is used for amusement devices inspections fee reductions of 75% will be implemented.

### Other Permits and Fees:

Fire Marshal inspections (sprinklers, fire alarms)	\$150.00	Per inspection
Site inspection (storm sewer, water, sewer lines)	\$150.00	Per inspection
Code compliance inspection (requested by customer)	\$200.00	Per inspection
WAD CONTRACTOR		20/ 5/ 1 2/ 5 / 6 1
VA Department of Professional Services		2% of total permit fee (insp. & plan review)
Plan Review	\$150.00	Per hour
Code Modification Review (per structure/tenant space)	\$100.00	
Sign Permit (requires building & electrical permits)	\$100.00	
Pre-designed Meetings	\$90.00	Per hour
Reinstatement of Rescinded/Suspended Construction Permit	\$100.00	
Reassignment of Responsible Parties for Construction Permits	\$100.00	Per charge

NOTE: Any work commenced prior to obtaining proper permits, the applicant will be responsible for acquiring the necessary permits, a all fees associated with those permits will be doubled.

Application Category	Application Type	Fee
	Zoning Permit	\$50 Commercial
Misc. Zoning Fees	Doody sertion Dublic Hooring	\$25 Residential
Ğ	Readvertise Public Hearing Zoning Administrator Determination	Cost of Advertising 350 + TAR
	Renotify Property Owners	Cost of Re-Notification
	Renotity Property Owners	Cost of Re-Notification
	Permanent Signs	\$50
Sign Permits	Temporary Signs Requiring Permit	\$25
	Sign Plan	\$150
	New Construction / Demolition	\$100/Application
Certificate of Appropriateness	Exterior Alterations and Accessory Structures Signs	\$25 \$25
Certificate of Appropriateriess	Amendments to approved / disapproved	\$25
	applications	4-3
	Appeal to Council	\$25
	Preliminary Site Plan	\$1,500 + TAR + TCP + ECR
	Final Site Plans	\$2,500 + \$95 per acre + TAR + ECR + TPR + TBO + E&S
	Re-submissions (2 + submissions)  Amendment / Revision to an Approved Site Plan	\$350 + TAR \$500 (minor)
Site Plan	Amendment/ Revision to an Approved Site Fian	\$1,200 (major)
5.13.7	Parking Lot Landscaping Modification / Alternate	
	Landscape Screening	\$425 + Cost of Advertising
	Site Plan Waiver / Exception	\$100 Residential (SFD only)
		\$425 Non-Residential
	Other Required Plats and Deeds of Dedication	ECR + TAR + TPR
	Sketch Plat	\$150 + ECR + TPR
	Preliminary Plat	\$1,750 + \$350/lot over 3 lots
	Final Plat	\$2,000 + \$50 per final lot + TAR
	Amendment / Revision to an Approved Subdivision	\$500 (minor)
Subdivision		\$1,200 (major)
	Subdivision Requirement Waiver / Exception	\$425 + TAR
	Subdivision Plat Extension	\$200 \$425 + TAR
	Boundary Line Adjustment / Lot Consolidation / Vacation of a Plat / Other Required Plats and Deeds	\$425 + TAR
	of Dedication	
Grading Plan Review	Grading Plan	\$250
	One House Lot Grading Plan	\$150
Performance Bonds and	Bond Extension	\$250 per year
As-Built Site Inspections	Bond Reduction / Release Additional Bond Inspections	\$300 + ECR \$200
	As-Built Submissions	\$300 + ECR
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	Zoning Map Amendment	\$3,000 for the first acre, \$1,500 each acre thereafter
		(conforms to Comp Plan).
		\$4,000 for the first acre, \$2,000 per acre thereafter
Land Use Applications	Zoning Text Amendment	(does not conform to the Comp Plan) \$2,500 + TAR
Land OSC Applications	Proffer Review	\$150 + TAR
	Comprehensive Plan Amendement	\$2,500 + TAR
	Special Use Permit - (Residential District)	\$500 \$200 In-home Businesses
	Special Use Permit (Commercial/Industrial District)	\$350 (no disturbance)
		\$1,500 (disturbance)
	Temporary Special Use	\$250 + cost of advertising
	Appeals of Admin Decision	\$350
D74 Amrii	Interpretation of the Zoning Map	\$350 \$350
BZA Applications	Application for a Variance	350 + Cost of Advertising
	Approve or Revoke a Special Exception	\$350
	Zoning Ordinance	\$45
Publications	Zoning Map or other Official Map	N/A
- 33	Subdivision Ordinance	\$15
		*

Application Category	Application Type	Fee
	Comprehensive Plan	\$45
		There is a minimum Fee of \$35 for a business license application
		or renewal
	Contractors	\$.15/\$100 Gross Receipts
	Retail/Restaurant Merchant	\$.10/\$100 Gross Receipts
	Real Estate (includes Property Management)	\$.30/\$100 Gross Receipts
	Whole Sale Merchant	\$.05/\$100 purchases
	Financial Services	\$.30/\$100 Gross Receipts
Business License Fees	Personal Service	\$.10/\$100 Gross Receipts
	Repair Service	\$.10/\$100 Gross Receipts
	Business Service	\$.10/\$100 Gross Receipts
	Manufacturer	Exempt
	Professional Service	\$.30/\$100 Gross Receipts
	Carnival	\$500 Flat Fee
	Itinerant Merchant	\$500 Flat Fee

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Application	Haymarket	Leesburg	Purcellville	Herndon	Vienna	Manassas	Falls Church
Miscellaneous Zoning Fees							
Zoning Permit - Non-Residential	\$50	\$300 for new construction; \$50 for additions/ alterations	New construction - \$250; Additions/alterations - \$150; Construction trailers - \$300/year; Demolition - \$150	\$25 (Zoning Inspection Permit)	N/A	\$50	Fences - \$55; Temporary stand/sales facility - \$90
Zoning Permit - Residential	\$25	\$350 for new construction; \$50 for additions/alterations; \$30 for accessory structure	New construction - \$200; Additions/alterations - \$75; Accessory structures - \$50-\$75 Construction trailers - \$300/year; Demolition - \$150	\$25 (Zoning Inspection Permit)	\$25 (Zoning Inspection Permit) N/A		Fences - \$55; Temporary stand/sales facility - \$90
Readvertise Public Hearing	Cost of Ad	N/A	Cost of ad, up to \$500	N/A	N/A	Cost of ad	\$385
Zoning Administrator Determination	\$350	\$150 (zoning certification letter)	\$150	Zoning Verification Letter - SFD properties - \$50; Non-SFD properties - \$300	\$250	\$250	\$400
Renotify Property Owners	Cost of Re-Notification	N/A	\$150	N/A	N/A	N/A	\$330
Sign Permits							
Sign Permit - Permanent	\$50	\$40 per sign	1-10 sq ft - \$75; 11-30 sq ft - \$100; >30 sq ft - \$150	N/A	\$95	\$53.50 per sign	\$145
Sign Permit - Temporary	\$25	\$35 per sign	\$35	N/A	\$95	\$50	\$165
Sign Plan	\$150	N/A	\$50 (amendment)	N/A	N/A	N/A	\$220 (AAB review)
Certificate of Appropriateness							
Certificate of Appropriateness - New Construction/Demolition	\$100	\$500 for new construction; \$50 for demo	New construction & additions - \$350; Demo - \$75	\$150	\$200 (ARB review)	\$500	\$220 (Architectural Advisory Board review)
Certificate of Appropriateness - Ext. Alterations/Acc. Structures	\$25	\$100 for addition to primary; \$25 for addition to accessory; \$25 for	Exterior alterations - \$250; Accessory structures - \$50	\$150	\$100 (ARB review of existing development)	\$250	N/A
Certificate of Appropriateness - Signs	\$25	\$25	N/A	\$75	N/A	\$100	\$110; Comprehensive Sign Plans - \$220 (AAB review)
Certificate of Appropriateness - Amendment	\$25	N/A	\$100	\$75	N/A	N/A	N/A
Certificate of Appropriateness - Appeal to Council	\$25	\$25	\$250	N/A	N/A	N/A	N/A
Site Plans							
Site Plan - Preliminary	\$1,500	\$10,000 + \$200/acre + Inspection fees. Minor - \$5,500 + \$200/acre + Inspection fees. Mini - \$3,500 + Inspection fees	\$2,000 + Engineering consultant review (ECR), not to exceed \$2,500	N/A	N/A	N/A	N/A
Site Plan - Final	\$2,500 + \$95/acre	\$2,500		Major - \$2,000 + \$250 per quarter acre. Minor - \$200 per sheet. Single	\$2,000 + \$30 for each 1,000 square feet of gross floor area of new	\$330 Base fee (\$250 for level 2 minor) + area review (\$17.60-\$52.80/sq ft) +	
Re-submissions	\$350 (2+ submissions)	\$5,000, \$3,500 (Minor), \$2,500 (Mini) each after second submission		\$200 per sheet	N/A	On 3rd and 5th review and submission: Fewer than 3 comments - \$330; 3-6 significant comments - \$550; 7 or more significant comments - \$770	N/A
Parking Lot Landscaping Modification/Alternate Landscape Screening	\$425 + Cost of Advertising	N/A	N/A	N/A	\$300	N/A	N/A
Site Plan Waiver/Exception	\$100 (Residential); \$425 (Non- Residential)	Residential - \$500 + Inspection costs; \$250 per submission after 2. Non- residential - \$1,500 + Inspection costs; \$750 per submission after 2	N/A	\$200 each	N/A	\$300 (DSCM waiver request)	\$275
Subdivisions							
Subdivision - Sketch Plat	\$150	N/A	\$250 (Pre-application review)	\$0	N/A	N/A	N/A
Subdivision - Preliminary Plat	\$1,750 + \$350/lot over 3 lots	\$7,500 + \$200/lot; \$1,500 per resubmission after 2	\$2,500 + \$100/lot + ECR, not to exceed \$2,500	1-5 lots - \$750 + \$30/lot; 6-10 lots - \$1,000 - \$30/lot; more than 10 lots - \$1,500 + \$30/lot. Resubmissions - \$200 per sheet changed	\$3,000 + \$150/lot	Base fee (\$330) + \$11/lot	\$1,650 + \$55/lot
Subdivision - Final Plat	\$2,000 + \$50/lot	Residential - \$3,500 + \$120/lot; \$1,500 per resubmission after 2. Non- residential - \$3,500 + \$240/lot; \$750		\$300 + \$30/lot	\$3,000 + \$150/lot	Base fee (\$330) + \$44/lot + area review (\$17.60-\$52.80/sq ft) + erosion fee (\$55 + \$11/ac) + utilities	\$1,650 + \$55/lot

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Application	Haymarket	Leesburg	Purcellville	Herndon	Vienna	Manassas	Falls Church
Subdivision Waiver/Exception	\$425	N/A	\$500 for one; \$250 for each additional in same application, plus cost of public hearing, if required	\$200 per section	N/A	N/A	N/A
Subdivision Plat Extension	\$200	N/A	N/A	\$200	\$300 (Reapproval of expired plats)	N/A	\$1,650
Boundary Line Adjustment Plat	\$425	\$1,250 (single owner); \$1,750 (multiple owners). \$275 per resubmission after 2	\$250 for single party; \$500 for 2 or more parties + Town Attorney review, not to exceed \$300	\$250	\$150	N/A	\$550
Boundary Line Vacation/Lot Consolidation Plat	\$425	\$1,000; \$275 per resubmission after 2	\$250 for single party; \$500 for 2 or more parties + Town Attorney review, not to exceed \$300	\$250	\$150	N/A	\$550
Easement/Right-of-Way Dedication Plat	\$425	\$2,500; \$500 per resubmission after 2	\$500 +\$50 per lot + Town Attorney review	\$200	\$150	N/A	N/A
/acation of a Plat	\$425	\$150	\$500 +\$50 per lot + Town Attorney review	\$150	\$150	N/A	\$600 (ROW vacations)
Amendment/Revision to Approved Plan/Subdivision	\$500 (minor); \$1,200 (major)	Correction Plat - \$1,500 + \$50/lot; \$315 per resubmission after 2	\$300 + ECR cost, not to exceed \$1,500 (Preliminary Plats only)	\$200	\$300	\$44/lot	Administrative review - \$1,100. Planning Commission review - \$1,6! (minor); \$2,750 (major)
Grading Plan Review							
Grading Plan	\$250	\$1,500 + \$250/disturbed acre	\$500 + \$20/acre + ECR cost, not to exceed \$1,500. Resubmissions - \$250 + ECR cost, not to exceed \$1,000	\$200	N/A	\$150 (when submitted with site plan/subdivision)	N/A
Residential Lot Grading Plan	\$150	N/A	N/A	N/A	N/A	N/A	N/A
Performance Bonds & Inspections							
Performance Bond Extension	\$250/year	\$500	\$250/year	\$250	N/A	Prior to expiration - \$1,000; After expiration - \$1,500	N/A
Performance Bond Reduction	\$300	\$900	For bonds \$3,500 or larger - \$350 + ECR cost + \$100 for each inspection over 1. Bonds under \$3,500 - \$250 + \$100 for each inspection over 1.	\$600	N/A	Prior to expiration - \$1,000; After expiration - \$1,501	N/A
Performance Bond Release	\$300	\$1,800	For bonds \$3,500 or larger - \$350 + ECR cost + \$100 for each inspection over 2. Bonds under \$3,500 - \$250 + \$100 for each inspection over 2.	\$600	N/A	N/A	N/A
Additional Bond Inspections	\$200	N/A	See Bond Release/Reduction	N/A	N/A	N/A	N/A
As-Built Plan Submissions	\$300	N/A	\$300 + ECR cost, not to exceed \$1,000 in aggregate; \$100 per inspection after 1st	\$50 per sheet	\$400	N/A	N/A
Land Use Applications			.,				
Zoning Map Amendment/Rezoning	Conforms to Comp Plan-\$3,000 for first acre; \$1,500 each acre after. Doesn't conform to Comp Plan- \$4,000 for first acre; \$2,000 for each acre after	Up to 10 acres-\$16,000; More than 10 acres-\$32,000; \$1,200 for each submission over 3. Proffer amendments - \$10,000	0-5 acres - \$2,500; 5-10 acres - \$3,500; 10-25 acres - \$6,500; 25-100 acres - \$7,500; >100 acres - \$8,500 + \$25 each additional acre. Proffer amendments - \$5,000	\$5000 + \$250 per quarter acre. Proffer amendments - \$300	\$12,000	Ag & Residential - \$500 + \$50/acre Commercial & Industrial - \$1,000 + \$50/acre; Planned & City Center Districts - \$1,500 + \$50/acre. Proffer amendment - 50% of initial application fee	Conditional rezoning - \$3,850 + \$110/1,000 sq. ft. of land. All other rezonings - \$3,330 + \$110/1,000 sq. ft. of land
Coning Text Amendment	\$2,500	\$1,250 per code section modified	\$2,500	Change in permitted uses, density, open space, parking and landscaping \$1,000. Greater than 100 words, other than listed above - \$500. Less than 100 words, other than listed above - \$250	N/A	N/A	\$1,650
Proffer Review	\$150	N/A	N/A	N/A	N/A	N/A	N/A
Comprehensive Plan Amendment	\$2,500	\$5,600	\$2,500	\$1,000	N/A	N/A	\$1,650 + \$55/1,000 sq. ft. of land area (Future Land Use map amendments only)
Special/Conditional Use Permits; Special Exception Permits	Residential - \$500 (\$200 for in home business). Commercial/Industrial - \$350 (no disturbance); \$1,500 (disturbance)	\$10,000 per buildings over 10,000 sq ft; \$7,500 per buildings up to 9,999 sq ft; \$1,200 per submission over 3. \$1,000 for non-profits; \$500 for accessory structures to dwellings	\$2,000	Residential, education, govt, institutional, community service uses, and non-residential uses w/no site or building alterations - \$300. Non- residential uses w/alterations - \$1,500	Residential - \$500 Commercial - \$1,000	A-1, R-1 through R-5 - \$500; B-1, B-2, B-4, I-1, & I-2 - \$1,000; R-6, R-7, B-3, B-3.5, & PMD - \$1,500 Home Businesses - \$200 Condition Amendment - 50% of initial application fee	Residential - \$550; Non-residential \$1,650; Home day care/In-home education services - \$220

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Application	Haymarket	Leesburg	Purcellville	Herndon	Vienna	Manassas	Falls Church
Temporary Special Use	\$250	\$250	N/A	N/A	N/A	\$50	N/A
BZA Applications							
BZA - Appeal of ZA Determination	\$350	\$350	\$500 + Cost of Ad, up to \$500	\$100	\$500	\$500	\$300
BZA - Interpretation of Zoning Map	\$350	N/A	N/A	N/A	\$500	N/A	N/A
BZA - Variance Application	\$350 + Cost of Ad	\$350	\$500 + Cost of Ad, up to \$500	Single variance - \$100; additional \$25	\$500	\$500	Single-family residential - \$550; All
				each			others - \$1,650 + \$550 for each
							additional code section
BZA - Approve/Revoke Special Exception	\$350	\$250	\$500 + Cost of Ad, up to \$500	N/A	N/A	N/A	N/A
Publications							
Copy of Zoning Ordinance	\$45	\$12	Unbound - \$25; Bound - \$40	N/A	N/A	N/A	N/A
Copy of Zoning Map or other Official	\$0	\$10	Small (up to 11x17) - \$5	N/A	N/A	N/A	N/A
Мар			Large (larger than 11x17) - \$25				
Copy of Subdivision Ordinance	\$15	N/A	\$10	N/A	N/A	N/A	N/A
Copy of Comprehensive Plan	\$45	N/A	Paper - \$45; CD - \$5	N/A	N/A	N/A	N/A

	2015 Actual	2016 Actual	2017 Budget	Diff	erence	2018 Budget	Percentage Change Percentage Char
REVENUES							
3110 · GENERAL PROPERTY TAXES							
Real Estate - Current	299,660.74	287,862.44	292,000.00	\$	6,000.00	\$ 298,000	2
Public Service Corp RE Tax	233,000.74	201,002.44	232,000.00	\$	0,000.00	\$ 250,000	0
Public Service Corp RE Tax - Other	8,341.62	10,080.19	10,000.00	\$	-	\$ 10,000	
Total Public Service Corp RE Tax	8.341.62	10,080.19	10,000.00	<u> </u>	_	\$ 10.000	_
Interest - All Property Taxes	190.48	10,000.10	-	\$	-	\$ -	C
Penalties - All Property Taxes		304.79	-	\$	_	\$ -	
Penalties - All Property Taxes - Other		681.97	-	\$	_	\$ -	
Total Penalties - All Property Taxes	<del>-</del>	681.97	-	\$	_	\$ -	(
Personal Property Tax	444.50	-	-	\$	_	\$ -	
Uncollected Tax Write Offs	(5,359.27)	_	-	\$	_	\$ -	
Total 3110 · GENERAL PROPERTY TAXES	303,278.07	298,929.39	302,000.00	Ť	6,000.00	\$ 308,000	
3120 · OTHER LOCAL TAXES		_00,0_000	33_,333.53		2,000.00	\$ -	
Bank Stock Tax	57,547.00	39,338.75	50,000.00	\$	(22,000.00)	\$ 28,000	-7
Business License Tax	174,497.42	175,320.47	175,000.00	\$	5,000.00		
Cigarette Tax	250,634.54	213,739.50	220,000.00	\$	(30,000.00)		
Consumer Utility Tax	128,330.44	140,467.36	130,000.00		,	\$ 130,000	
Meals Tax - Current	476,319.69	457,125.14	550,000.00	\$	50,000.00	\$ 600,000	
Sales Tax Receipts	149,903.94	152,690.60	150,000.00		,	\$ 150,000	
Penalties (Non-Property)	298.01	5,854.33	-			\$ -	
Interest (Non-Property)	21.52	37.31	-			\$ -	
Total 3120 · OTHER LOCAL TAXES	1,237,552.56	1,184,573.46	1,275,000.00		3,000.00	\$ 1,278,000	
3130 · PERMITS, FEES & LICENESES						\$ -	
Application Fees	2,300.00	2,625.00	1,200.00	\$	1,500.00	\$ 2,700	5
Inspection Fees	12,630.00	13,380.00	15,000.00	\$	-	\$ 15,000	
Motor Vehicle Licenses	1,955.00	2,183.00	1,900.00	\$	-	\$ 1,900	
Occupancy Permits	200.00	550.00	600.00	\$	-	\$ 600	
Other Planning & Permits	42,778.16	25,964.70	30,000.00	\$	40,000.00	\$ 70,000	5
Total 3130 · PERMITS, FEES & LICENESES	59,863.16	44,702.70	48,700.00		41,500.00	\$ 90,200	4
3140 · FINES & FORFEITURES						\$ -	
Fines	50,799.05	61,961.33	50,000.00	\$	-	\$ 50,000	
Total 3140 · FINES & FORFEITURES	50,799.05	61,961.33	50,000.00	\$	-	\$ 50,000	
3150 · REVENUE - USE OF MONEY						\$ -	
Earnings on VACO/VML Investment	296.90	4,795.09		\$	-	\$ -	
Interest on Bank Deposit	38.81	863.02	10,000.00	\$	-	\$ 10,000	
Interest on Bank Deposits	3,122.31	13,088.44		\$	-	\$ -	_
Total 3150 - REVENUE - USE OF MONEY	3,458.02	18,746.55	10,000.00	\$	-	\$ 10,000	
3151 · RENTAL (USE OF PROPERTY)						\$ -	
Total 3151 - RENTAL (USE OF PROPERTY)	188,991.34	163,790.24	189,200.00		(57,864.92)	\$ 131,335	-44

<del>-</del>	2015 Actual	2016 Actual	2017 Budget	Dif	ference	2018 Budget	Percentage Change
3160 · CHARGES FOR SERVICES				\$	-	\$ -	
FOIA Receipts	314.50	-	-	\$	-	\$ -	
Security	1,071.63	-	-	\$	-	\$ -	
Public Safety	-	500.00	-	\$	-	\$ -	
Donation/Grants	-	-	-	\$	-	\$ -	
Total Public Safety	1,071.63	500.00	-	\$	-	\$ -	
Total 3160 · CHARGES FOR SERVICES	1,386.13	-	-	\$		\$ -	_
3165 · REVENUE - TOWN EVENTS	•	-	-	\$	-	\$ -	
Revenue - Town Events	6,925.00	28,033.17	40,000.00	\$	25,000.00	\$ 65,000	38.5%
Total 3165 · REVENUE - TOWN EVENTS	6,925.00	28,033.17	40,000.00		25,000.00	\$ 65,000	38.59
3180 · MISCELLANEOUS	0,320.00	20,000.17	40,000.00		,	\$ -	30.37
Citations & Accident Reports	2,185.00	2,610.00	1,900.00	\$		\$ 1,900	0.0
Miscellaneous	1.703.64	233.48	1,500.00	\$		\$ 1,500 \$ -	0.0,
Recovered Costs- Private Events	1,703.04	200.40	_	\$		\$ -	
Recovered Costs- Private Events - Other	10,143.60	900.00	_	\$		\$ -	
Total Recovered Costs- Private Events	10,143.60	900.00		\$		\$ -	=
Sale of Salvage & Surplus	650.00	5.00	_	Ψ		\$ -	
3180 · MISCELLANEOUS - Other	152.28	5.00	- -			\$ -	
Total 3180 · MISCELLANEOUS	14,834.52	3,748.48	1,900.00		-	\$ 1,900	0.0
32 · REVENUE FROM COMMONWEALTH						\$ -	
599 Law Enforcement Grant	28,368.00	28,368.00	28,000.00			\$ 28,000	0.09
AG - Asset Forfeiture Grant	1,500.75					\$ -	
Car Rental Reimbursement	4,728.15	4,988.55	5,500.00			\$ 5,500	0.0
Communications Tax	126,113.78	121,902.18	120,000.00			\$ 120,000	0.0
Department of Fire Programs	10,000.00	10,000.00	10,000.00			\$ 10,000	0.0
Other	-	549.23				\$ -	
Personal Property Tax Reimburse	18,626.97	18,626.97	18,500.00			\$ 18,500	0.0
Railroad Rolling Stock	1,473.26	1,514.70	1,500.00			\$ 1,500	0.0
State Disaster Recovery Funds	2,958.12	-	-			\$ -	
32 · REVENUE FROM COMMONWEALTH - Other	-	-	-			\$ -	_
Total 32 · REVENUE FROM COMMONWEALTH	193,769.03	185,949.63	183,500.00		-	\$ 183,500	0.09
33 · REVENUE FROM FEDERAL GOVERNMENT						\$ -	
DMV Grant - Federal	968.43	2,160.21				\$ -	
FEMA Emergency Response Funds	14,998.96	-	-			\$ -	
CABOOSE ENHANCEMENT GRANT	=	18,346.90	-	\$	0,000.00	\$ 9,359	
PEDESTRIAN IMPROVEMENT GRANT	62,300.00	58,270.00	365,000.00	\$	(156,400.00)		-75.09
SAFETY LU/MAP 21 GRANT	615,075.22					\$ -	
33 · REVENUE FROM FEDERAL GOVERNMENT - Oth_	-	-					
Total 33 · REVENUE FROM FEDERAL GOVERNMENT	693,342.61	78,777.11	365,000.00		(147,041.00)		-67.59
35 · TRANSFER FROM GENERAL FUND	-	-	273,360.00	\$	(273,360.00)	\$ -	
TOTAL REVENUE	2,754,199.49	2,069,712.06	2,738,660.00		(402,765.92)	\$ 2,335,894	-17.2%

	2015 Actual	2016 Actual	2017 Budget	Diff	erence	2018 Budget	Percentage Change
EXPENDITURES						-	
						-	
01 · ADMINISTRATION						-	
11100 · TOWN COUNCIL				_		-	
Convention & Education	4,681.89	3,924.40	4,000.00	\$		\$ 4,000	
FICA/Medicare	1,383.51	1,822.62	2,000.00	\$		\$ 2,000	
Meals and Lodging	2,368.66	2,912.29	2,500.00	\$		\$ 2,500	
Mileage Allowance	543.85	699.09	750.00			\$ 750	
Salaries & Wages - Regular	27,100.00	22,725.00	32,100.00	\$		\$ 32,100	0.0%
Town Elections	-	989.15	1,200.00			\$ 1,200	0.09
Unemployment Insurance	173.71	207.36	-		;	-	
Total 11100 - TOWN COUNCIL	36,251.62	33,279.91	42,550.00			42,550	0.0%
12110 · TOWN ADMINISTRATION						-	
Salaries/Wages-Regular	190,033.56	264,147.31	260,500.00	\$	88,500.00	\$ 349,000	25.4%
Salaries/Wages - Overtime	8,461.37	8,300.38	10,000.00	\$	(10,000.00)	<b>.</b>	
Salaries/Wages - Part Time	0,401.07	0,000.00	10,000.00	Ψ	, ,	· 5 -	
Calaries/Wages Tart Time					·	<b>P</b>	
Sa Salaries/Wages - Part Time - Other	87,237.75	65,791.25	65,000.00	\$	(60,000.00)		-1200.0%
Total Salaries/Wages - Part Time	87,237.75	65,791.25	65,000.00		(60,000.00)	5,000	-1200.0%
FICA/Medicare	30,107.69	25,817.04	28,500.00	\$	- ;	\$ 28,500	0.0%
VRS	16,776.74	16,098.25	14,000.00	\$	7,000.00	\$ 21,000	33.3%
Health Insurance	38,863.53	49,724.63	57,000.00	\$	17,150.00	\$ 74,150	23.1%
Life Insurance	3,238.37	3,136.39	3,500.00	\$	,	3,500	
Disability Insurance	1,681.66	2,149.76	2,600.00	\$		3,600	
Unemployment Insurance	3,820.11	1,048.48	2,800.00	\$		2,800	
Worker's Compensation	360.68	543.55	400.00	\$		\$ 400	
Gen Property/Liability Ins.	8,478.00	10,689.00	16,000.00	\$		\$ 16,000	
Accounting Services	0,470.00	10,000.00	10,000.00	Ψ	`	10,000	0.07
Accounting Services - Other	10,884.87	10,217.65	8,000.00	\$	3,000.00	\$ 11,000	27.3%
Total Accounting Services	10,884.87	10,217.65	8,000.00	*	3,000.00		
Cigarette Tax Administration	6,373.40	5,712.08	5,500.00			5,500	
Printing & Binding	12,602.05	14,742.27	15,000.00			\$ 15,000	
Advertising	10,262.20	10,649.00	12,000.00			12,000	
, and a second	10,202.20	. 0,0 .0.00	,000.00			,000	0.07
Computer, Internet &Website Svc	20,951.02	18,819.88	15,000.00	\$	15,000.00	\$ 30,000	50.0%
Postage	2,975.18	3,799.56	4,000.00		;	\$ 4,000	0.0%
Telecommunications	7,341.39	6,179.54	6,000.00		;	\$ 6,000	0.0%
Mileage Allowance	2,189.19	2,453.98	2,500.00			2,500	
Meals & Lodging	4,209.81	3,432.94	4,000.00	\$	2,000.00	6,000	
Convention & Education	2,854.00	12,797.30	10,000.00	\$	(2,000.00)		
Miscellaneous	468.68	15.23	,	•	, ,	5 -	
Discretionary Fund		1,419.51	2,000.00	\$	500.00	\$ 2.500	20.0%
Books, Dues & Subscriptions	1 011 EC	·	15,000.00	φ			
	4,014.56	6,030.45					
Office Supplies	5,713.30	3,401.33	4,000.00	¢.		,	
Capital Outlay-Machinery/Equip	18,888.51	9,997.00		\$		7,000	
66900 · Reconciliation Discrepancies	317.75	0.03	-	_		-	_

	2015 Actual	2016 Actual	2017 Budget	Diff	erence	2	018 Budget	Percentage Change
Total 12110 · TOWN ADMINISTRATION	499,105.37	557,113.79	563,300.00		68,150.00	\$	631,450	10.8%
12210 · LEGAL SERVICES						\$	-	
Legal Services	140,027.35	138,384.23	90,000.00			\$	90,000	0.0%
Total 12210 · LEGAL SERVICES	140,027.35	138,384.23	90,000.00		-	\$	90,000	0.0%
12240 · INDEPENDENT AUDITOR						\$	-	
Auditing Services	15,950.00	16,150.00	16,500.00			\$	16,500	0.0%
Total 12240 · INDEPENDENT AUDITOR	15,950.00	16,150.00	16,500.00		-	\$	16,500	0.0%
Total 01 · ADMINISTRATION		744,927.93	712,350.00		68,150.00	\$	780,500	8.7%
03 · PUBLIC SAFETY						\$	_	
31100 · POLICE DEPARTMENT						\$	_	
Salaries & Wages - Regular	403,303.72	401,598.01	398,000.00	\$	(26,890.41)	*	371,110	-7.29
Salaries & Wages - Regular	8,005.67	11,893.46	9,000.00	\$	(20,030.41)	\$	9,000	0.09
Salaries & Wages - OT Premium	-	-	4,100.00	\$	_	\$	4,100	0.09
Salaries & Wages - Holiday Pay	_	_	11,000.00	\$	_	\$	11,000	0.0%
Salaries & Wages - Part Time	8,979.72	12,108.33	14,000.00	\$	_	\$	14,000	0.0%
FICA/MEDICARE	23,230.42	32,180.87	34,000.00	\$	(2,875.81)	*	31,124	-9.2%
VRS	11,782.31	21,338.74	41,000.00	\$	(2,810.87)		38,189	-7.4%
Health Insurance	74,305.04	72,305.05	74,000.00	\$	(11,000.00)		63,000	-7.47 -17.5%
Life Insurance	2,239.58	4,459.23	5,200.00	\$	(551.97)		4,648	-17.37
Disability Insurance	2,170.06	2,235.29	2,300.00	\$	(436.44)		1,864	-23.4%
Unemployment Insurance	1,870.36	540.77	2,000.00	\$	(363.20)		1,637	-22.2%
Workers' Compensation Insurance	7,088.32	9,937.45	12,000.00	\$	(50.00)		11,950	-0.4%
Line of Duty Act Insurance	1,521.00	1,554.00	1,600.00	φ \$	(217.29)		1,383	-0.4 <i>7</i> -15.7%
Legal Services	17,257.11	14,306.77	12,000.00	\$	3,000.00	\$	15,000	20.0%
Repairs & Maintenance	10,251.24	7,642.60	12,000.00	Ψ	3,000.00	\$	13,000	20.07
Advertising	10,231.24	7,042.00	100.00	\$		\$	100	0.0%
Electrical Services	3,838.32	3,317.26	100.00	φ	-	Ф \$	100	0.07
Computer, Internet & Website	4,598.72	2,568.42	4,700.00	\$		\$	4,700	0.0%
Postage	4,596.72 292.80	2,566.42 318.49	300.00	э \$	<u>-</u>	Ф \$	300	0.09
Telecommunications	7,670.94	14,688.36	17,000.00	Ф \$	(1,800.00)		15,200	-11.8%
General Prop Ins (Vehicles)	7,670.94 7,636.00	9,648.00	5,000.00	\$ \$	(1,000.00)	ъ \$	5,000	-11.8%
	320.05	98.33	200.00	Ф \$	-	Ф \$	200	
Mileage Allowance		203.53		\$ \$	-	ъ \$	500	0.0%
Meals and Lodging Convention & Education	85.32 375.00	2,537.00	500.00	\$ \$	(1,400.00)		2,100	0.0% -66.7%
	2,635.62	2,537.00 881.82	3,500.00 500.00	\$ \$	(1,400.00)	\$ \$	2,100 500	
Misc - Discretionary Fund	•				-			0.0%
Books Dues & Subscriptions	5,816.90	3,117.68	6,800.00	\$	-	\$	6,800	0.0%
Office Supplies	3,833.23	2,650.03	3,100.00	\$	-	\$	3,100	0.0%
Vehicle Fuels	14,755.99	14,377.44	16,000.00	\$	-	\$	16,000	0.0%
Vehicle Maintenance/Supplies	24,701.66	19,235.33	15,000.00	\$	4 400 00	\$	15,000	0.09
Uniforms & Police Supplies	11,993.68	7,824.82	12,000.00	\$	1,400.00	\$	13,400	10.49
Community Events	-	-	1,000.00	\$	-	\$	1,000	0.0%
Mobile Data Computer Netwk Svc	40.700.00	- - 60 070 00	10,000.00	\$	-	\$	10,000	0.0%
Capital Outlay-Machinery/Equip	13,793.88	58,076.00	745.000.50	\$	31,520.00	\$	31,520	
Total 31100 · POLICE DEPARTMENT	674,352.66	731,643.08	715,900.00		(12,475.99)	\$	703,424	-1.8%

	2015 Actual	2016 Actual	2017 Budget	Diff	erence	20	)18 Budget	Percentage Chang
32100 · FIRE & RESCUE						\$	-	
Contributions to other Govt Ent	-	38,801.46	10,000.00			\$	10,000	0.0
Total 32100 · FIRE & RESCUE	-	38,801.46	10,000.00			\$	10,000	0.0
34100 · BUILDING OFFICIAL	68,507.50	64,577.50	50,000.00	\$	15,000.00	\$	65,000	23.1
Total 03 · PUBLIC SAFETY	742,860.16	835,022.04	775,900.00		2,524.01	\$	778,424	0.3
04 - PUBLIC WORKS						¢	_	
43200 · REFUSE COLLECTION						φ	_	
Trash Removal Contract	75,443.76	78,144.68	85,000.00	\$	(7,000.00)	\$	78,000	-9.0
Total 43200 · REFUSE COLLECTION	75,443.76	78,144.68	85,000.00	Ψ	(7,000.00)		78,000	
RENTAL PROPERTY - 14740 Wash St	10,440.10	70,144.00	00,000.00		(1,000.00)	\$	-	-5.
Repairs/Maintenance Services	3,145.00	_	_			\$	_	
Total RENTAL PROPERTY - 14740 Wash St	3,145.00	-				\$	-	
43100 · MAINT OF 15000 Wash St./Grounds	0,140.00					\$	-	
Repairs/Maintenance Services	55,593.83	54,544.94	55,000.00			\$	55,000	0.
Maint Svc Contract-Pest Control	1,790.00	2,100.00	2,000.00			\$	2,000	0
Maint Svc Contract-Fest Control  Maint Svc Contract-Landscaping	33,070.75	32,841.48	30,000.00	\$	5,000.00	\$	35,000	14
Maint Svc Contract Snow Removal	9,340.50	23,917.50	4,000.00	\$		\$	7,000	42
Maint Svc Contract Show Removal  Maint Svc Cont- Street Cleaning	16,217.21	11,161.50	10,000.00	Ψ	3,000.00	φ	10,000	0
Maint Svc Contract - Public Wks	19,836.44	-	10,000.00	\$	15,000.00	\$	15,000	100
Electric/Gas Services	3,042.52	12,784.17	15,000.00	Ψ	13,000.00	φ	15,000	0
Electricidas Services Electrical Services-Streetlight	3,489.36	5,424.48	5,500.00			Φ	5,500	0
Water & Sewer Services	232.24	1,191.55	2,000.00			φ	2,000	
Janitorial Supplies	850.35	963.41	1,000.00			Φ	1,000	0
Real Estate Taxes	650.55		•			φ	-	
General Property Insurance	2,800.00	2,274.40	2,500.00			Φ	2,500	0
Capital Outlay-Machinery/Equip	2,800.00	28,854.00	-			φ \$	-	
Total 43100 · MAINT OF 15000 Wash St./Grounds	146,263.20	176,057.43	127,000.00		23,000.00	\$	150,000	15.
43201 · RENTAL PROPERTY - SUITE 110	140,203.20	170,037.43	127,000.00		23,000.00	\$	130,000	12
Electrical Services	3,042.44					φ	-	
Real Property Taxes	3,042.44	-	-			φ	-	
Repairs/Maintenance Services	136.00	-	-			Φ Φ	-	
Water and Sewer Services	232.22	-	-			Φ Φ	-	
Total 43201 · RENTAL PROPERTY - SUITE 110	3,725.46	-	-			φ	-	
	3,725.46	-	-			Φ Φ	-	
43202 · RENTAL PROPERTY - SUITE 200	2 042 46	-	-			φ	-	
Electrical Services	3,042.46	-	-			Φ	-	
Water and Sewer Services	232.19	-	-			Ф	-	
Total 43202 · RENTAL PROPERTY - SUITE 200	3,274.65	-	-			Φ	-	
43203 · RENTAL PROPERTY - SUITE 204	2.042.20	-	-			Φ	-	
Electrical Services	3,042.39		-			Φ	-	
Water and Sewer Services	232.15	-	-			Ф	-	
Total 43203 · RENTAL PROPERTY - SUITE 204	3,274.54	-	-			<b>\$</b>	-	
43204 · RENTAL PROPERTY - 15020 WASH ST	444.40	-	-			<b>\$</b>	-	
Real Property Taxes	111.13	-	-			\$	-	
Total 43204 · RENTAL PROPERTY - 15020 WASH ST 43205 · RENTAL PROPERTY-HULFISH HOUSE	111.13	- -	-			\$ \$	-	
	452.73	-	-			\$	-	
Real Property Taxes						+		
Real Property Taxes Repairs/Maintenance Services		-	-			\$	-	
Real Property Taxes Repairs/Maintenance Services Utilities	1,086.50 164.70	-	-			\$ \$	-	

43206 · 14710 WASHINGTON STREET						2018 Budget	Percentage Change
		-	-		9	-	
Electrical Services	376.89	-	-		\$	-	
Gas Services	1,253.68	-	-		\$	-	
Repairs/Maintenance Services	122.25	-	-		\$	-	
Total 43206 · 14710 WASHINGTON STREET	1,752.82	-	-		\$	-	
Total 04 · PUBLIC WORKS	238,694.49	254,202.11	212,000.00	16,0	00.00	228,000	7.0%
05 · HEALTH AND WELFARE					\$	-	
Tax Relief for the Elderly	10,163.96	-	-		\$	-	
Total 05 · HEALTH AND WELFARE	10,163.96	-	-		- \$	-	
07 · PARKS, REC & CULTURAL					\$	-	
71110 · EVENTS					\$	-	
Salaries & Wages					\$	-	
Contractural Services	13,760.07	50,548.50	65,000.00		\$	65,000	0.0%
71110 · EVENTS - Other					\$		_
Total 71110 · EVENTS	13,760.07	50,548.50	65,000.00		- \$	65,000	0.0%
72200 · MUSEUM							
Salaries & Wages - Part Time	18,730.58	-	-	\$	- \$		
FICA/Medicare	1,028.75	-	-	\$	- \$		
VRS	739.20	-	-	\$	- \$		
Health Insurance	2,359.36	-	-	\$	- \$		
Life Insurance	90.75	-	-	\$	- \$	-	
Disability Insurance	169.40	-	-	\$	- \$		
Unemployment Insurance	175.60	781.00	750.00	\$	- \$		0.0%
Advertising	2,194.50	-	-	\$	- \$	-	
Repairs & Maintenance Services	6,442.25	-	-	\$	- \$		
Telecommunications	2,026.66	2,097.20	2,200.00	\$	- \$	2,200	0.0%
Convention & Education	131.23	_	500.00	\$ (50	00.00) \$	<u>-</u>	
Mileage Allowance	221.24	169.65	200.00	\$	- \$		0.0%
Books, Dues & Subscriptions	691.66	-	250.00	\$	- 9		
Office Supplies	676.80	271.79	250.00	\$	- 9		
Electrical Services	591.52			\$	- 9		
Heating Services	1,234.00			\$	- 9	-	
Water & Sewer Services	679.83			\$	- 9	-	
	3.3.33			\$	- 9	-	
Exhibits & Programs	1,666.00	1,502.97	1,500.00	\$	- 9		0.0%
Capital Outlay-Furn/Fixtures	9,955.00	,	,	\$	- \$	,	2.2,2
72200 · MUSEUM - Other	295.46			•	9	-	
Total 72200 · MUSEUM	50,099.79	4,822.61	5,650.00	\$ (50	00.00)	5,150	-9.7%
Total 07 · PARKS, REC & CULTURAL	63,859.86	55,371.11	70,650.00		00.00)		

	2015 Actual	2016 Actual	2017 Budget	Diffe	erence	20	018 Budget	Percentage Change
08 · COMMUNITY DEVELOPMENT						\$	-	
81100 · PLANNING COMMISSION						\$	-	
Salaries & Wages - Regular	5,750.30	4,838.20	5,000.00			\$	5,000	0.0%
FICA/Medicare	326.17	224.91	500.00			\$	500	0.0%
Planning & Eng. Consultants	43,052.00	51,093.00	50,000.00	\$	60,000.00	\$	110,000	54.5%
Mileage Allowance	436.69	486.45	500.00			\$	500	0.0%
Meals & Lodging	804.83	258.31	750.00			\$	750	0.0%
Convention/Education	1,500.00	1,692.48	2,000.00			\$	2,000	0.0%
Total 81100 · PLANNING COMMISSION	51,869.99	58,593.35	58,750.00		60,000.00	\$	118,750	50.5%
81110 · ARCHITECTURAL REVIEW BOARD						\$	-	
Salaries & Wages - Regular	3,090.00	3,445.00	4,000.00			\$	4,000	0.0%
FICA/Medicare	109.01	150.32	850.00			\$	850	0.0%
Mileage Allowance	-	-	200.00			\$	200	0.0%
Meals & Lodging		-	300.00			\$	300	0.0%
Convention & Education	60.00	-	500.00			\$	500	0.0%
Total 81110 · ARCHITECTURAL REVIEW BOARD	3,259.01	3,595.32	5,850.00			\$	5,850	0.0%
81120 · BOARD OF ZONING APPEALS						\$	-	
Salaries & Wages - Regular	-	-	-	\$	1,575.00	\$	1,575	100.0%
FICA/Medicare	-	-	-	\$	98.00	\$	98	100.0%
Mileage Allowance	-	-	-			\$	-	
Meals & Lodging		-	-			\$	-	
Convention & Education		-	-	\$	500.00	\$	500	100.0%
Total 81120 · BOARD OF ZONING APPEALS	-	-	-	\$	2,173.00	\$	2,173	100.0%
Total 08 · COMMUNITY DEVELOPMENT	55,129.00	62,188.67	64,600.00		62,173.00	\$	126,773	49.0%

	2015 Actual	2016 Actual	2017 Budget	Dif	ference	2018 Budget	Percentage Change
09 · NON-DEPARTMENTAL						\$ -	
95100 · DEBT SERVICE						\$ -	
General Obligation Bond	192,119.63	189,065.02	186,440.00	\$	-,	\$ 231,440	
Total 95100 · DEBT SERVICE	192,119.63	189,065.02	186,440.00			\$ 231,440	
Total 09 · NON-DEPARTMENTAL	192,119.63	189,065.02	186,440.00		45,000.00	\$ 231,440	19.4%
94100 · WASH ST. ENHANCEMENT PROJECT			-	\$	-	\$ -	
Maintenance/Beautification			-	\$	-	\$ -	
Street Scape Construction			-	\$	-	\$ -	
Total 94100 · WASH ST. ENHANCEMENT PROJECT  Ma Maintenance/Beautification	1.545.00	4.057.64	-	\$	-	\$ - \$ -	
	765,534.51	4,057.64 207,922.84	-	\$ \$	-	ъ - \$ -	
Street Scape Construction				Ф		\$ -	=
Total 94100 · WASH ST. ENHANCEMENT PROJECT 94101 · CABOOSE ENHANCEMENT PROJECT	767,079.51	211,980.48	-	\$	-	ъ - \$ -	
Construction	2,920.48	24,684.50		Ф \$	-	э - \$ -	
94101 · CABOOSE ENHANCEMENT PROJECT - Other	2,920.40	24,004.50	15,000.00	\$	(4,000.00)	\$ 11.000	-36.4%
Total 94101 · CABOOSE ENHANCEMENT PROJECT	2,920.48	24.684.50	15,000.00	Ψ	(4,000.00)	, , , , , , , , , , , , ,	_
94102 · HARROVER MASTER PLAN	2,920.40	24,004.30	13,000.00		(4,000.00)	\$ 11,000 \$ -	-30.4%
Drafting of Plan	10,462.50					φ - \$ -	
Architecture/Engineering Fees	10,402.50	7,912.50	_			\$ -	
Construction	-	30,080.51	_			\$ -	
94102 · HARROVER MASTER PLAN - Other	-	-	150,000.00	\$	(150,000.00)	\$ -	
Total 94102 · HARROVER MASTER PLAN	10,462.50	37.993.01	150.000.00		(150,000.00)		_
94103 · PEDESTRIAN IMPROVEMENT PROJECT	.0, .02.00	0.,000.0.	.00,000.00		(100,000.00)	\$ -	
Architectural/Engineering Fees	47,527.00	58,270.00	-			\$ -	
94103 · PEDESTRIAN IMPROVEMENT PROJECT - Oth	14,873.00		350,000.00	\$	(83,000.00)	\$ 267,000	-31.1%
Total 94103 · PEDESTRIAN IMPROVEMENT PROJECT	62,400.00	58,270.00	350,000.00	Ψ	(83,000.00)		
94105 · PERSONNEL	02,400.00	30,270.00	330,000.00		(03,000.00)	\$ <u>207,000</u> \$ -	-31.1/0
EMPLOYEE BENEFITS						\$ -	
6560 · Payroll Processing Fees	-	_	_			\$ -	
Total EMPLOYEE BENEFITS	-	-	-		-	\$ -	
Total 94105 · PERSONNEL	-	-	-		-	\$ -	
94106 · TOWN CENTER MASTER PLAN						\$ -	
Architectural/Engineering Fees	24,362.51	94,970.90				\$ -	
Construction	,	284,388.86				\$ -	
94106 · TOWN CENTER MASTER PLAN - Other		-	123,360.00	\$	(123,360.00)	\$ -	
Total 94106 · TOWN CENTER MASTER PLAN	24,362.51	379,359.76	123,360.00		(123,360.00)		
9610 · General Reserve	-	-	30,000.00	\$	(30,000.00)	\$ -	
94201 · Transfer to Capital Imp. Proj.	_	_	273,360.00	\$	(273,360.00)	\$ -	
otal 09 NON-DEPARTMENTAL			27 0,000.00	<u> </u>	, ,	\$ 598,440	
- CONTROL PER ANTINENTAL				_		Ψ 000,440	_
OTAL EXPENSES	2,861,386.44	2,853,064.63	2,963,660.00		(470,372.99)	\$ 2,493,287	-18.9%

	2015 Actual	2016 Actual	2017 Budget	Dif	ference	2018 Budget	Percentage Change
Net Ordinary Income	(107,186.95)	(783,352.57)	(225,000.00)	\$	(303,360.00)	(528,360)	57.4%
Other Income/Expense					\$	-	
Other Income					\$	-	
99000 · Use of Carry-over surplus		-	225,000.00	\$	(225,000.00) \$	-	
Total Other Income		-	225,000.00	\$	(225,000.00) \$	-	
Net Other Income		-	225,000.00	\$	(225,000.00) \$	-	_
NET REVENUE/DEFICIT	(107,186.95)	(783,352.57)	-	(	528,360.00)	(157,393)	